Mod. 2: Problem Tree Analysis



Randy S. Balaoro, CE, MM, PMP

Project Management in the Context of GMS Cooperation & Integration 6 – 10 Jan. 2016, Mekong Institute, Khon kaen, Thailand



Problem Analysis

Problems Analysis visually represents the causes and effects of existing problems in the project area, in the form of a Problem Tree. It clarifies the relationships among the identified problems.



Purpose of Problem Analysis

- 1. Analyze the existing situation surrounding a given development problem context
- Identify the major related problems and constraints associated with the development problem
- 3. Visualize the cause-effect relationship in a diagram, i.e. a problem tree

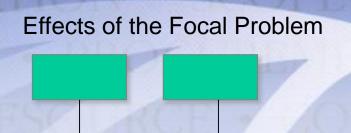


Steps in Undertaking Problem Tree

- 1. Identify the major problems that the project will address. State problems in negative manner.
- 2. Group problems by similarity of concerns.
- 3. Develop the problem tree:
 - a) Select a focal problem from the list and relate other problems to the focal problem.
 - b) If the problem is a cause of the focal problem it is placed below the focal problem
 - c) If the problem is an effect of the focal problem is goes above



Developing a Problem Tree



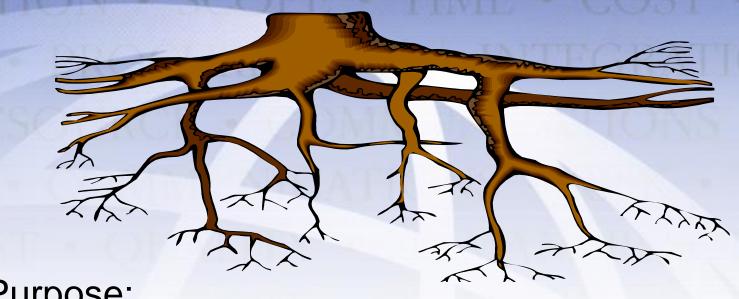
- Focal problem

Causes of the Focal Problem

- Identify a focal problem
- Place the direct effects above
- Place the causes below
- Extend as far as possible



Causality Analysis

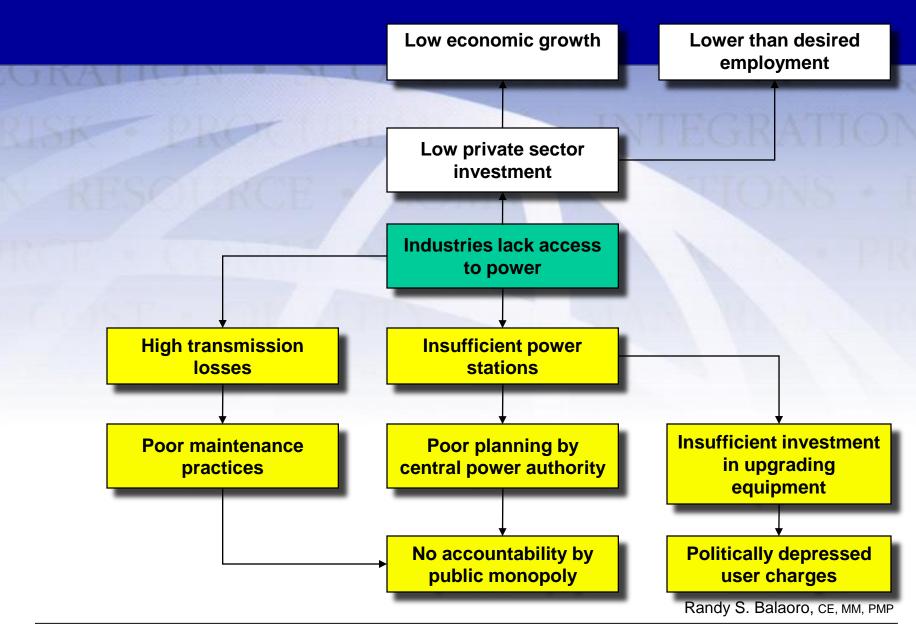


Purpose:

To ensure that the "root causes" and their linkages are identified, i.e., cause-effect relationships with a Problem Tree

"hierarchy of causes"

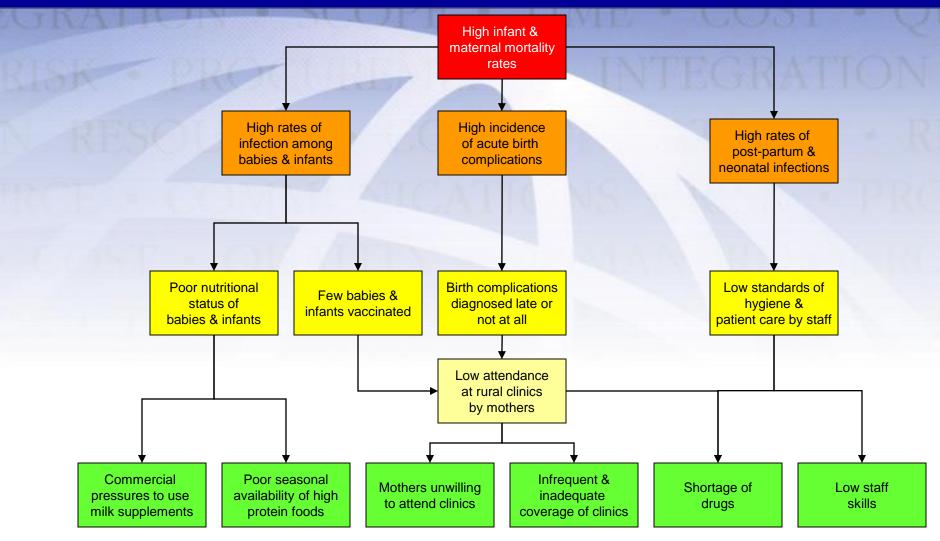




Project Management in the Context of GMS Cooperation & Integration 6 – 10 Jan. 2016, Mekong Institute, Khon kaen, Thailand



Problem Tree



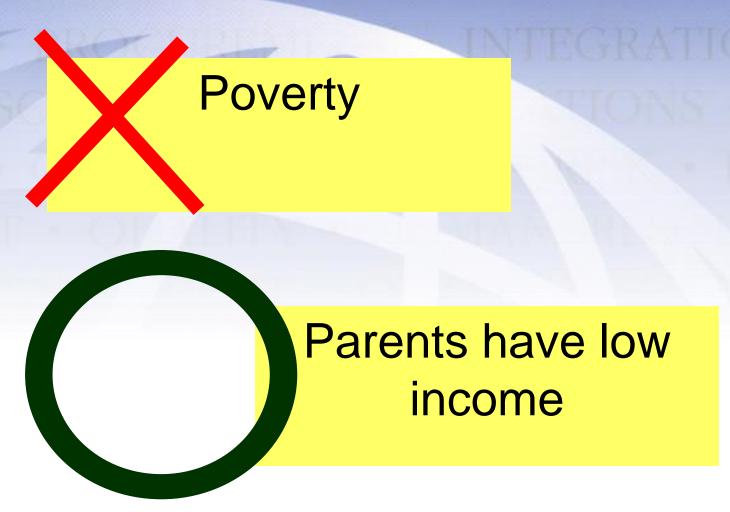


Rules for Writing Problems

- 1. Write in a Sentence. (Make Clear "Subject and Object")
- 2. Avoid "No money, No capacity, No,,,".
- 3. Avoid Generalization.— Be Specific.
- 4. Don't Write a Cause and Effect in One Card.
- 5. Be Specific Whose problem.

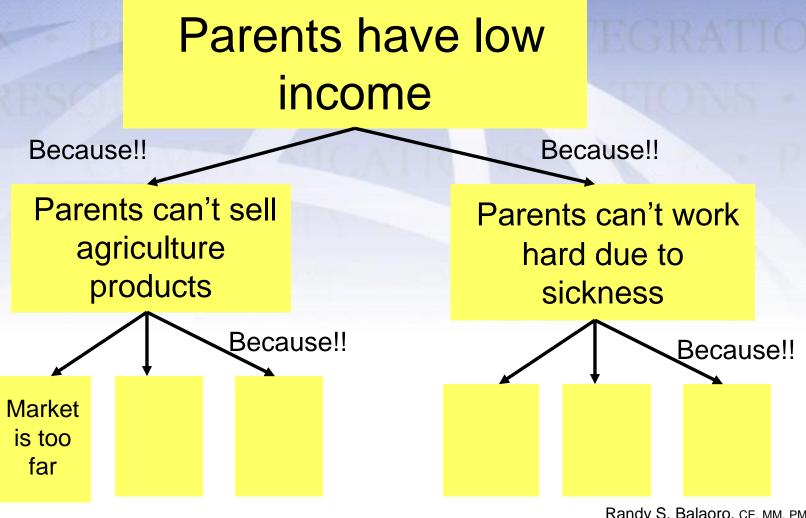


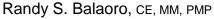
How to Write a Card (Sample)





Connecting Problems (Sample)







Validation

- Reaching agreement on root causes:
 - Evidence based
 - May need further research or capacity building
 - Need to consult stakeholders

Divergent points of view



End of Presentation



